

SAFER COMMUNITIES PARTNERSHIP BOARD – 16TH OCTOBER 2012

ITEM 7 - Review Scope and Approach: Safer Communities Strategy Governance and Delivery Mechanisms

1. Recommendations

The Safer Communities Partnership Board is asked to:

- Approve the approach for the review of mechanisms and arrangements in place to support the delivery of the Safer Communities Strategy (as detailed below).
- Agree a timescale of January 2013 for the project to return to the Safer Communities Partnership Board with a recommendation report.
- To agree that the review approach is trialled for Integrated Offender Management before rolling out across the remaining strategy priorities.

2. Background

The Safer Communities Strategy 2011-14 was approved in September 2011. This included eight priority themes:

1. Property Crime with a focus on burglary
2. Anti-Social Behaviour
3. Violent Crime – with a focus on domestic violence
4. Developing integrated offender management
5. Broader, cost effective early intervention
6. Focus of joint resources on hot spots
7. Supporting those who suffer repeat victimization
8. Reducing the fear of crime

The Strategic Outline Case (SOC) for Community Safety set out a need to assess the effectiveness of the work that is currently taking place to deliver against the priorities set out within the strategy and to identify where short and medium term changes to the work plan could contribute to the delivery of the agreed strategy.

A mapping of the current delivery mechanisms and action plans to support the delivery of the strategy highlighted some specific challenges:

- A lack of clarity on respective functions of strategic groups and a perception of too many groups existing.
- Discrepancy between lead organisations outlined in the Strategy and lead organisations in practice.

- A lack of regular reporting on outcome targets.

3. Scope

This work stream aims to ensure effective short and medium term delivery against the priorities set out in the Safer Communities Strategy 2011-14, through:

- a) Confirming ownership, roles and responsibilities for each of the eight priorities set out in the strategy (lead organisation and lead officers).
- b) Providing a toolkit to empower the priority owners to deliver against the strategy.
- c) Development of an up to date partnership delivery plan and outcome targets for the Safer Communities Strategy.
- d) Establishing a methodology for ongoing monitoring for the Strategy, including reporting frequency, escalation routes and governance.

It should be noted that the following are NOT in scope of this review:

- The development of the Outline Business Case for enhancements to the Community Safety Strategy is being delivered as a separate work stream.
- The current review of the Council's community safety function is outside the scope.
- Ongoing oversight/ programme management for the Strategy is not within the scope of this work-stream, although the work stream will make recommendations on how this could be managed.

3. Approach

It is proposed that this work stream uses the following methodology to review the current delivery mechanisms in place. The suggestion is to trial the review approach for the Integrated Offender Management priority to ensure learning is captured ahead of rolling the approach out further.

1. Confirm lead owners for each of the eight priorities and schedule initial review meeting

2. Analysis, based on input from all relevant partners, of current delivery mechanisms (to refresh existing mapping) including:

- Current delivery plans (business as usual/ developmental)
- Performance information
- Strategic oversight and escalation routes

- Operational mechanisms e.g. task groups
- Partnership working

3. Target setting

- Identify progress and actions to update the delivery plan
- Review baseline performance and develop outcome targets

4. Identify appropriate governance and issue resolution routes

A report covering the outputs developed as part of the above process will be delivered to the Safer Communities Partnership Board (including ongoing monitoring arrangements) in January 2013.

5. Risks

- Impact of re-structuring by the Council and partners or changes to personnel may impact on the level of resource to deliver this review and/ or support the delivery of the Strategy in the longer term.

6. Project Organisation

Project Sponsor: Julie Taylor

Project Manager: Ruth Murphy

Project Board: Community Safety Project Board (meets monthly and will receive regular updates)

Sign-off: Safer Communities Partnership Board (January 2013)

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